

# 002179 - Fireman's Fund Insurance Company

Report Revision Date: 07/16/2013

Rating and Commentary 1	Financial <sup>2</sup>	General Information <sup>3</sup>
Best's Credit Rating: 07/10/2013	Time Period: 2nd Quarter - 2013	Corporate Structure: N/A
Rating Rationale: 07/10/2013	Last Updated: 07/11/2013	States Licensed: 06/12/2010
Report Commentary: 07/10/2013	Status: Quality Cross Checked	Officers and Directors: 07/16/2013
Best's Credit Rating Methodology	<u>Disclaimer</u>	Best's Rating Guide

#### Additional Online Resources

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 Rating Activity and Announcements
 Corporate Changes & Retirements

 Company Overview
 AMB Country Risk Reports - United States

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<sup>&</sup>lt;sup>1</sup>The Rating and Commentary date outlines the most recent updates to the Company's Rating, Rationale, and Report Commentary for key rating and business changes. Report commentary may include significant changes to Business Review, Financial Performance/Earnings, Capitalization, Investment/Liquidity, or Reinsurance sections of the report.

<sup>2</sup>The Financial date reflects the current status of the financial tables found within the body of the Report, including whether the data was loaded as received or had been run through our quality control cross-check process.

<sup>&</sup>lt;sup>3</sup>The General Information date covers key areas that may have changed such as corporate structure, states licensed or officers and directors.



**Ultimate Parent: Allianz SE** 

# Fireman's Fund Insurance Company

777 San Marin Drive, Novato, California, United States 94998

**Tel.:** 415-899-2000 **Web:** <u>www.firemansfund.com</u> **Fax:** 415-899-3600

AMB #: 002179 Ultimate Parent: 085449 NAIC #: 21873 FEIN#: 94-1610280

## **Best's Credit Ratings**

Best's Financial Strength Rating: A Outlook: Stable
Best's Issuer Credit Rating: a Outlook: Stable

Rating Effective Date: 07/10/2013 Financial Size Category: XV

Report Revision Date: 07/16/2013

# **Rating Rationale**

The following text is derived from A.M. Best's Credit Report on Fireman's Fund Insurance Companies (AMB# 000034).

Rating Rationale: The ratings apply to Fireman's Fund Insurance Company and its reinsured affiliates. The ratings reflect the consolidated group's supportive level of risk-adjusted capitalization and generally favorable operating performance over the current five-year period. The ratings also consider the group's strategic importance to the global insurance operations of its German-based ultimate parent, Allianz SE, along with the explicit and implicit support that remains vital to the current ratings. These positive rating factors are partially offset by continued adverse loss reserve development associated with recent accident years and historical A&E reserves, coupled with increased weather-related losses in the last few years, which together have significantly strained underwriting performance since 2010. The outlooks reflect A.M. Best's expectations that the group will be able to return to operating profitability, despite variable underwriting performance, given the initiatives that were put in place and its detailed enterprise risk management platform. Additionally, the group benefits from substantial support via capital and reinsurance from Allianz SE, which includes a Keep Well agreement. The Keep Well agreement protects against adverse loss reserve development for accident years 2003 and prior and is essential to the group's current and prospective capitalization, as measured by Best's Capital Adequacy Ratio (BCAR).

A.M. Best believes the ratings are positioned adequately and does not anticipate positive rating action in the near to intermediate term. Negative rating action could result if operating performance falls markedly short of A.M. Best's expectations, if there is considerable deterioration in risk-adjusted capitalization as measured by BCAR (i.e., no longer supports the ratings assigned) or if A.M. Best determines that the group's strategic importance to Allianz SE no longer warrants the same level of rating enhancement.

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# **Five Year Rating History**

	BEST'S				
Date	FSR	ICR			
07/10/2013	Α	а			
03/01/2013	Α	а			
06/06/2012	Α	a+			
12/19/2011	A u	a+ u			
12/23/2010	Α	a+			
01/12/2010	Α	а			
12/18/2008	Α	а			

View 25 Year Rating History

# **Key Financial Indicators**

	Statutory Data (\$000)										
Period	Premiums	s Written	Pre-tax Operating		Total Admitted	Policyholder's					
Ending	Direct	Net	Income	Net Income	Assets	Surplus					
2012	1,814,358	3,638,156	-838,436	-814,832	11,835,783	2,522,133					
2011	1,948,315	2,685,507	-243,728	-42,601	9,923,669	2,985,854					
2010	1,754,705	2,589,607	188,873	262,885	9,385,999	2,729,747					
2009	2,375,444	3,055,566	897,478	771,942	10,001,611	3,047,659					
2008	2,562,081	3,592,208	198,947	117,027	10,673,995	2,861,630					
00/0040	070 000	4 400 000	445 504	100 150	40.045.004	0.770.400					
06/2013	370,298	1,189,202	115,584	129,158	10,245,824	2,770,130					
06/2012	691,105	1,754,621	-132,480	-136,408	12,308,203	3,124,845					

		Profitability		Leverage			Liquidity		
Period Ending	Combined Ratio	Investment Yield (%)	Pre-Tax ROR (%)	Non- Affiliated Investment Leverage	NPW to PHS	Net Leverage	Overall Liquidity (%)	Operating Cash-flow (%)	
2012	129.1	3.6	-24.5	9.1	1.4	5.1	127.4	167.8	
2011	117.4	4.0	-8.8	10.2	0.9	3.2	143.5	93.5	
2010	111.2	6.8	6.9	13.1	0.9	3.4	141.6	107.0	
2009	100.5	12.6	27.4	13.9	1.0	3.3	144.6	118.6	
2008	102.6	4.2	5.4	22.0	1.3	4.0	137.3	107.3	
5-Yr Avg	111.9	6.2	1.3						
06/2013	102.0	3.3	9.6	59.4	1.1	3.8	137.4	87.6	
06/2012	107.7	3.4	-9.5	10.1	1.1	4.0	134.4	-99.9	

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# **Key Financial Indicators (Continued ...)**

- (\*) Within several financial tables of this report, this company is compared against the Commercial Casualty Composite. (\*) Data reflected within all tables of this report has been compiled from the company-filed statutory statement.

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#### **Business Profile**

The following text is derived from A.M. Best's Credit Report on Fireman's Fund Insurance Companies (AMB# 000034).

Fireman's Fund Insurance Companies (Fireman's Fund) conducts underwriting operations through three core business units, Commercial, Personal and Specialty. Businesses that were deemed not profitable or non-strategic were isolated into a discontinued operations unit. While operations are conducted nationally, consolidation has taken place to maximize synergies amongst the business units. The group operates throughout the United States and Puerto Rico utilizing approximately 2,388 agent and broker locations.

The underlying strategic goal of all business units is to improve operating performance through customer focus, selective underwriting and pricing discipline, enhanced distribution channels, and disciplined expense management. Fireman's Fund has an established franchise and excellent brand recognition in commercial, affluent personal and specialty lines. It also holds a leading West Coast presence, with a little more than 18% of the group's direct business generated in California.

The Commercial unit continues to generate a large portion of the group's total business, representing approximately 35% of total gross premium volume. Targeted commercial insureds include small to medium-sized businesses in defined industry niches with clients who place a high priority on value as opposed to price. Selected industries include manufacturing, business services, consumer services, hospitality, real estate, entertainment, and farm and ranch.

Personal lines business produces approximately 20% of gross premium volume. Targeted markets include affluent and high net worth customers, principally on the West Coast, offering homeowners and automobile coverages to clients having high value homes and automobiles, as well as inland marine and umbrella coverages. Management has implemented strict underwriting guidelines to limit catastrophe exposures and leveraged its available capacity by seeking growth opportunities in markets that are not prone to severe weather-related or geological conditions.

The Specialty unit (including Crop and Agribusiness) produced approximately 45% of total gross premium volume historically. Crop offers products tailored to the specific needs of the agricultural sector, including multi-peril crop (MPCI) insurance, crop hail, and livestock coverage. Fireman's Fund and the unaffiliated Rural Community Insurance Services, Inc. (RCIS), a leading multi-peril crop MGA, are in a partnership whereby RCIS administers the MPCI business with 20% (effective 2013, previously 50%) of the writings ceded back to Fireman's Fund.

Fireman's Fund is comprised of eleven companies. As of January 1, 2012, Fireman's Fund Insurance Company assumes and retains 100% of the direct business of American Insurance Company, National Surety Corp., American Auto Insurance Co., Associated Indemnity, Fireman's Fund Insurance Co. of Ohio, Interstate Fire & Casualty Insurance Co., and Chicago Insurance Co. In addition, Fireman's Fund reinsures three reinsured subsidiaries: Fireman's Fund County Mutual Ins. Co., Fireman's Fund Indemnity Corp., and Fireman's Fund Insurance Co. of Hawaii.

Affiliations: American Hull Insurance Syndicate, American Nuclear Insurers, Associated Aviation Underwriters, and Cargo Reinsurance Association.

# **Scope of Operations**

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# Scope of Operations (Continued ...)

# **Total Premium Composition & Growth Analysis**

Period	Direct Premiums Written		Reinsurance P Assume		Reinsurance P Ceded		Net Premiums Written		
Ending	(\$000)	(%Chg)	(\$000)	(%Chg)	(\$000)	(%Chg)	(\$000)	(%Chg)	
2012	1,814,358	-6.9	2,736,936	-4.9	913,137	-57.3	3,638,156	35.5	
2011	1,948,315	11.0	2,876,449	7.5	2,139,257	16.2	2,685,507	3.7	
2010	1,754,705	-26.1	2,675,987	-16.3	1,841,086	-26.8	2,589,607	-15.2	
2009	2,375,444	-7.3	3,196,595	-21.8	2,516,473	-17.7	3,055,566	-14.9	
2008	2,562,081	10.2	4,088,011	12.2	3,057,884	23.3	3,592,208	3.0	
5-Yr CAGR		-4.8		-5.6		-18.1		0.9	
00/0040	070 000	40.4	000 004	00.0	04.740	40.0	4 400 000	00.0	
06/2013	370,298	-46.4	900,621	-20.6	81,716	16.2	1,189,202	-32.2	
06/2012	691,105	4.7	1,133,864	2.6	70,348	-89.4	1,754,621	59.7	

### **Territory**

The company is licensed in the District of Columbia, Guam, Puerto Rico, U.S. Virgin Islands and all states.

### **Business Trends**

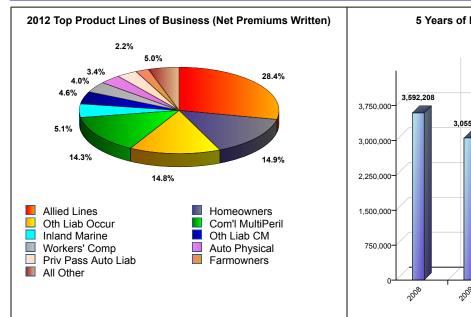
### 2012 By-Line Business (\$000)

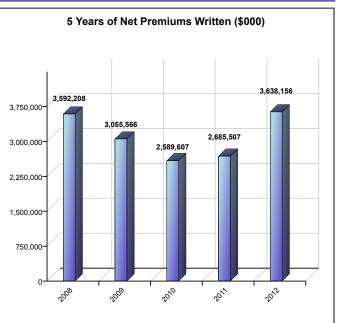
	Direct Prem Written		Reinsurance Premiums Assumed		Reinsurance Premiums Ceded		Net Premiums Written		Business Retention
Product Line	(\$000)	(%)	(\$000)	(%)	(\$000)	(%)	(\$000)	(%)	%
Allied Lines	1,054,878	58.1	1,012,559	37.0	1,035,119	113.4	1,032,318	28.4	49.8
Homeowners	221,990	12.2	314,565	11.5	-7,034	-0.8	543,590	14.9	98.1
Oth Liab Occur	141,221	7.8	370,168	13.5	-25,789	-2.8	537,178	14.8	97.5
Com'l MultiPeril	101,424	5.6	412,114	15.1	-5,908	-0.6	519,446	14.3	94.8
Inland Marine	90,890	5.0	84,152	3.1	-9,607	-1.1	184,649	5.1	97.4
Oth Liab CM	8,603	0.5	140,396	5.1	-19,211	-2.1	168,210	4.6	100.0
Workers' Comp	16,936	0.9	114,772	4.2	-14,859	-1.6	146,568	4.0	100.0
Auto Physical	44,251	2.4	62,875	2.3	-17,606	-1.9	124,732	3.4	100.0
Priv Pass Auto Liab	39,960	2.2	72,440	2.6	-9,190	-1.0	121,589	3.3	100.0
Farmowners	19,399	1.1	52,400	1.9	-6,553	-0.7	78,351	2.2	99.8
All Other	74,806	4.1	100,495	3.7	-6,224	-0.7	181,526	5.0	97.2
Total	1,814,358	100.0	2,736,936	100.0	913,137	100.0	3,638,156	100.0	76.7

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# **Business Trends (Continued ...)**





### By-Line Reserve (\$000)

Product Line	2012	2011	2010	2009	2008
Allied Lines	1,026,781	694,851	417,381	484,844	590,950
Homeowners	338,057	165,620	166,079	134,168	185,208
Oth Liab Occur	1,731,218	1,261,013	1,246,960	1,139,696	1,056,075
Com'l MultiPeril	937,671	762,726	788,517	781,672	901,736
Inland Marine	105,440	24,738	35,622	58,186	59,050
Oth Liab CM	481,867	250,239	273,458	316,505	296,655
Workers' Comp	1,403,757	1,024,205	931,859	952,781	1,022,016
Auto Physical	9,888	25,334	19,642	15,364	21,709
Priv Pass Auto Liab	152,637	90,065	117,874	118,347	146,989
Farmowners	7,561	7,443	9,431	5,174	3,351
All Other	777,269	571,377	589,163	562,996	490,528
Total	6,972,147	4,877,612	4,595,987	4,569,733	4,774,268

### Market Share / Market Presence

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# Market Share / Market Presence (Continued ...)

# Geographical Breakdown By Direct Premium Writings (\$000)

	2012	2011	2010	2009	2008
California	312,988	335,458	386,942	482,596	497,224
Minnesota	302,781	304,031	201,951	249,848	343,144
New York	129,657	133,916	136,829	212,641	191,607
North Carolina	105,325	124,228	98,259	111,744	124,097
Texas	76,096	85,038	66,889	118,217	114,812
North Dakota	75,055	81,734	61,699	66,900	90,504
Michigan	70,654	79,184	61,406	78,308	81,177
Nebraska	58,897	58,165	36,019	25,819	27,257
Florida	58,227	67,885	70,436	108,040	145,889
Colorado	56,436	58,757	44,540	72,275	67,410
All Other	568,242	619,918	589,735	849,055	878,958
Total	1,814,358	1,948,315	1,754,705	2,375,444	2,562,081

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# **Risk Management**

The following text is derived from A.M. Best's Credit Report on Fireman's Fund Insurance Companies (AMB# 000034).

Fireman's Fund ERM program is derived from that of its parent company, Allianz SE. The group has monthly meetings with Allianz' CRO to review several key ERM elements, which include analysis, assessment, modeling and reporting.

Risk Reporting - provides an overview and status of key risk elements, including a summary of observations/actions, risk profile/appetite, capital assessment and limits assessment. Risk Profile - the group monitors internal capital model trends, asset risk, actuarial risk, total required capital and total NAV. Top Risk Assessment - the group establishes a sound risk culture and awareness throughout the company and identification and prioritization of risk mitigation activities and assessment of effectiveness. Credit Exposure Report - details credit exposure arising from underwriting operations with an emphasis on largest exposures and greatest credit risks (watch list). New Product Assessment - rigorous risk assessment is an important component of the new product development process and approval - sign-off by COO and CRO, exceptions to be reported to Allianz SE. CAT Risks - the group assesses and monitors capital management, pricing and capacity.

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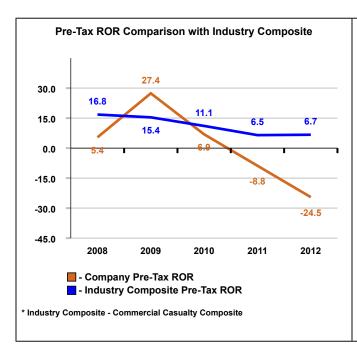
# **Operating Performance**

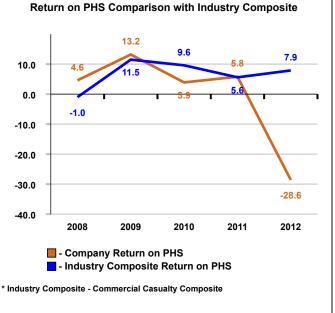
The following text is derived from A.M. Best's Credit Report on Fireman's Fund Insurance Companies (AMB# 000034).

<u>Operating Results:</u> Fireman's Fund's operating results have deteriorated as evidenced by five-year average returns on both revenue and surplus (ROR & ROE) that turned negative in recent years and trailed the commercial casualty composite averages. The earnings reflect volatile underwriting performance offset by steady investment income. In most recent years, the group's operating results were negatively impacted by significant deterioration in underwriting performance. A.M. Best expects operating results to prospectively improve given management's improvement initiatives and commitment to underwriting discipline.

#### **Profitability Analysis**

				Industry Composite						
Period Ending	Pre-tax Operating Income	After-tax Operating Income		Total Return	Pre- Tax ROR	Return on PHS	Operating Ratio		Return on PHS	Operating Ratio
2012	-838,436	-832,767	-814,832	-787,020	-24.5	-28.6	121.2	6.7	7.9	92.4
2011	-243,728	-172,769	-42,601	166,128	-8.8	5.8	108.0	6.5	5.6	93.1
2010	188,873	267,147	262,885	113,594	6.9	3.9	94.8	11.1	9.6	88.2
2009	897,478	837,554	771,942	391,341	27.4	13.2	74.4	15.4	11.5	84.6
2008	198,947	152,847	117,027	131,836	5.4	4.6	94.2	16.8	-1.0	83.6
5-Yr Avg/Tot	203,134	252,012	294,420	15,879	1.3	0.1	98.3	11.3	6.8	88.4
06/2013	115,584	132,038	129,158	146,978	9.6	-17.6	90.2	XX	XX	XX
06/2012	-132,480	-142,648	-136,408	-121,826	-9.5	-1.9	98.1	XX	XX	XX





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### **Underwriting Results**

<u>Underwriting Results:</u> Prior to 2010, the group's underwriting results were solid and in line with the commercial casualty industry composite. However, in the most recent years the group's underwriting results were negatively impacted by increased catastrophe losses, significant adverse development on its A&E, workers' compensation and professional liability reserves as well as MPCI-related losses (in 2012). Additionally, the group's underwriting expense ratio fluctuated considerably due to investments in technology and premium erosion. The favorable results in earlier years were primarily due to management's initiatives to target profitable business segments, reduce or eliminate underperforming segments, improve underwriting discipline, reduce underwriting expenses and limit catastrophe exposures.

#### **Underwriting Experience**

		Loss Ratios			Exp	oense Ratio	os		
Year	Net Undrw Income (\$000)	Pure Loss	LAE	Loss & LAE	Net Comm	Other Exp.	Total Exp.	Div. Pol.	Comb. Ratio
2012	-1,050,826	85.9	17.3	103.2	12.6	13.4	26.0	-0.1	129.1
2011	-458,256	74.3	13.9	88.2	13.1	16.1	29.2		117.4
2010	-258,355	64.6	13.5	78.1	16.2	16.8	33.0	0.1	111.2
2009	46,405	59.3	11.5	70.8	14.8	14.9	29.6	0.1	100.5
2008	-72,667	65.3	9.6	75.0	14.0	13.4	27.5	0.1	102.6
5-Yr Avg	-1,793,699	70.0	13.1	83.0	14.0	14.7	28.8		111.9
06/2013	-17,486	51.1	14.8	65.8	XX	XX	36.1	0.1	102.0
06/2012	-206,684	59.6	21.0	80.6	XX	XX	27.3	-0.2	107.7

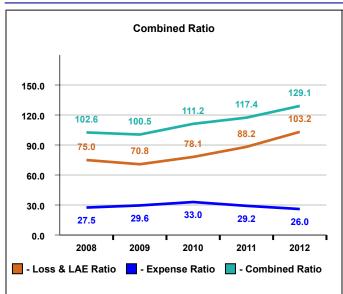
#### **Loss Ratio By Line**

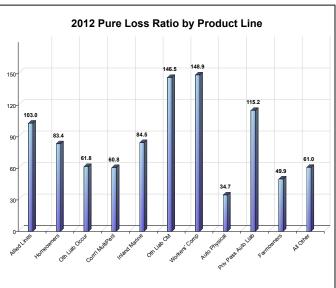
Product Line	2012	2011	2010	2009	2008	5-Yr. Avg.
Allied Lines	103.0	87.2	65.8	82.6	73.0	84.7
Homeowners	83.4	61.8	63.2	41.7	54.1	61.1
Oth Liab Occur	61.8	55.1	62.6	54.3	63.2	59.5
Com'l MultiPeril	60.8	77.8	74.9	56.9	78.6	69.7
Inland Marine	84.5	41.1	28.7	61.7	55.6	56.5
Oth Liab CM	146.5	30.8	26.0	49.3	3.7	53.9
Workers' Comp	148.9	233.6	76.2	61.8	107.2	129.6
Auto Physical	34.7	70.7	60.3	51.6	51.1	52.6
Priv Pass Auto Liab	115.2	25.3	73.0	47.6	98.7	73.8
Farmowners	49.9	57.5	75.2	50.2	50.9	55.6
All Other	61.0	57.1	81.5	57.9	55.8	61.6
Total	85.9	74.3	64.6	59.3	65.3	70.0

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### **Underwriting Results (Continued ...)**





#### **Direct Loss Ratios By State**

	2012	2011	2010	2009	2008	5-Yr. Avg.
California	50.2	35.8	46.9	50.0	24.6	40.8
Minnesota	42.5	36.9	11.4	27.3	-2.8	23.1
New York	117.0	64.6	129.4	86.2	119.1	103.9
North Carolina	65.5	44.5	19.6	31.1	6.6	33.3
Texas	70.4	30.7	77.1	50.2	109.3	69.3
North Dakota	43.1	57.1	5.5	25.0	-3.3	25.6
Michigan	42.9	32.9	13.2	-5.7	54.0	27.8
Nebraska	36.0	36.5	18.7	24.8	-2.4	26.6
Florida	30.3	25.6	40.0	38.1	15.6	28.5
Colorado	41.5	41.4	12.3	53.3	13.8	33.3
All Other	58.2	41.9	59.3	35.7	47.8	47.8
Total	56.0	40.8	50.4	41.4	37.6	44.5

#### **Investment Results**

Investment Results: Net investment income has declined in each of the past five years. A modest decline in invested assets, partially as a result of a \$583 million shareholder dividend paid in 2010 and also reflecting increased outflows for claims payments in 2011 and 2012, and a decline in yield on the group's substantial fixed income portfolio have contributed to this decline. In addition, following the financial crisis of 2008, the group's equity portfolio, dividends on which had been a modest contributor to net income, was substantially scaled back. While the group's allocation to assets such as limited partnerships and hedge funds has expanded both absolutely and relatively, the income derived from those assets has also declined. As the group's bond portfolio comprises over 97% of the group's invested assets as of December, 2012 (with long-term bonds comprising 94% of invested assets), low interest rates will continue to place downward pressure on the group's investment results as proceeds from maturities and redemptions are invested in lower-yielding options.

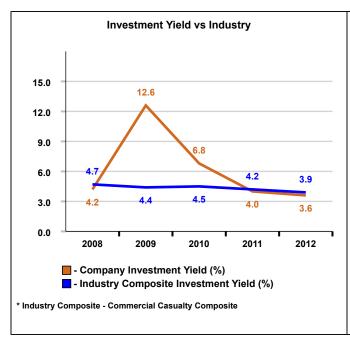
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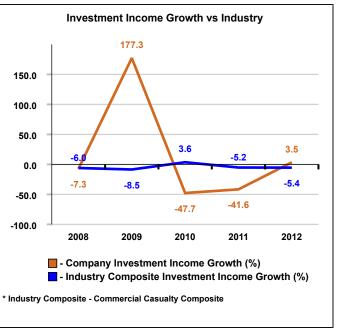


# **Investment Results (Continued ...)**

## **Investment Gains (\$000)**

			Co	mpany				Industry C	omposite
Year	Net Investment Income (\$000)	Realized Capital Gains (\$000)	Unrealized Capital Gains (\$000)	Investment Income Growth (%)	Investment Yield (%)	Return on Invested Assets (%)	Total Return (%)	Investment Income Growth (%)	Investment Yield (%)
2012	270,489	17,934	27,812	3.5	3.6	3.8	4.2	-5.4	3.9
2011	261,314	130,169	208,728	-41.6	4.0	6.0	9.4	-5.2	4.2
2010	447,827	-4,262	-149,290	-47.7	6.8	6.7	4.4	3.6	4.5
2009	855,584	-65,612	-380,601	177.3	12.6	11.6	5.9	-8.5	4.4
2008	308,486	-35,820	14,809	-7.3	4.2	3.7	3.9	-6.0	4.7
5-Yr Avg/Tot	2,143,701	42,409	-278,542	-2.8	6.2	6.3	5.5	-4.4	4.4
06/2013	142,126	-2,880	17,820	5.4	3.3	3.4	3.8	XX	XX
06/2012	134,818	6,240	14,582	-4.2	3.4	4.1	6.6	XX	XX





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# **Balance Sheet Strength**

### Capitalization

The following text is derived from A.M. Best's Credit Report on Fireman's Fund Insurance Companies (AMB# 000034).

<u>Capitalization:</u> The group's surplus has declined over the past five years, as a result of variable operating earnings and payment of a \$583 million stockholder dividend in 2010. Fireman's Fund maintains an adequate level of capitalization, as measured by Best's Capital Adequacy Ratio (BCAR), reflective of the prudent investment portfolio and the economic value embedded in the loss and unearned premium reserves. A.M. Best's assessment of Fireman's Fund risk-adjusted capitalization also considers the financial support and commitment provided by its ultimate parent. Allianz's commitment is vital to the group's current ratings, as the explicit support provided to Fireman's Fund via reinsurance support and a Keep Well agreement, which covers adverse development related to accident years 2003 and prior, substantively impact the group's net premium risk and surplus levels. Considering this explicit support provided by Allianz SE, A.M. Best believes Fireman's Fund is adequately capitalized for its current ratings.

#### Capital Generation Analysis (\$000)

			S	Source of Surp	olus Growth			
Year	Pre-tax Operating Income	Realized Capital Gains	Income Taxes	Unrealized Capital Gains	Net Contributed Capital	Other Changes	Change in PHS	% Change in PHS
2012	-838,436	17,934	-5,670	27,812	241,790	81,510	-463,720	-15.5
2011	-243,728	130,169	-70,958	208,728	-35,026	125,005	256,107	9.4
2010	188,873	-4,262	-78,274	-149,290	-583,099	151,592	-317,913	-10.4
2009	897,478	-65,612	59,924	-380,601	-336,965	131,654	186,030	6.5
2008	198,947	-35,820	46,100	14,809	-109,293	-55,123	-32,579	-1.1
5-Yr Total	203,134	42,409	-48,878	-278,542	-822,593	434,638	-372,076	-2.7
06/2013	115,584	-2,880	-16,454	17,820	55,775	45,244	247,996	9.8
06/2012	-132,480	6,240	10,168	14,582	191,269	69,548	138,992	4.7

# Quality of Surplus (\$000)

Year	Surplus Notes	Other Debt	Contributed Capital	Unassigned Surplus	Year End Policyholders Surplus	Conditional Reserves	Adjusted Policyholders Surplus
2012			1,722,028	800,105	2,522,133	21,426	2,543,559
2011			1,561,055	1,424,799	2,985,854	22,616	3,008,469
2010			1,417,737	1,312,009	2,729,747	28,906	2,758,653
2009			1,420,151	1,627,508	3,047,659	35,315	3,082,974
2008			1,672,404	1,189,226	2,861,630	39,516	2,901,145
06/2013			1,777,803	992,327	2,770,130	21,426	2,791,555
06/2012			1,672,028	1,452,818	3,124,845	22,616	3,147,461

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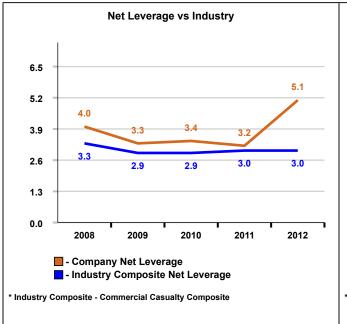
## **Underwriting Leverage**

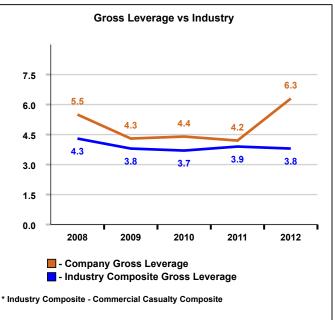
<u>Underwriting Leverage</u>: The group's underwriting leverage measures are elevated in comparison to its commercial casualty peers. The increase in leverage measures in the most recent year was reflective of the decline in the group's policyholder surplus. The group's overall credit risk exposure to reinsurance recoverables is partially mitigated by the fact that a majority of the recoverables are due from its highly rated parent.

#### Leverage Analysis

		Comp	any		Industry Composite				
Year	NPW to PHS	Reserves to PHS	Net Leverage	Gross Leverage	NPW to PHS	Reserves to PHS	Net Leverage	Gross Leverage	
2012	1.4	2.8	5.1	6.3	0.8	1.5	3.0	3.8	
2011	0.9	1.6	3.2	4.2	0.8	1.5	3.0	3.9	
2010	0.9	1.7	3.4	4.4	0.7	1.5	2.9	3.7	
2009	1.0	1.5	3.3	4.3	0.7	1.5	2.9	3.8	
2008	1.3	1.7	4.0	5.5	0.9	1.6	3.3	4.3	
06/2013	1.1	2.1	3.8	XX	XX	XX	XX	XX	
06/2012	1.1	2.1	4.0	XX	XX	XX	XX	XX	

Current BCAR: 157





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## **Underwriting Leverage (Continued ...)**

#### Ceded Reinsurance Analysis (\$000)

		Com	pany		Industry Composite				
Year	Ceded Reinsurance Total	Business Retention (%)	Reinsurance Recoverables to PHS (%)	Business Retention (%)	Reinsurance Recoverables to PHS (%)	Ceded Reinsurance to PHS (%)			
2012	2,909,991	76.7	67.1	115.4	82.6	59.1	84.5		
2011	3,074,479	69.5	60.2	103.0	81.6	59.4	84.5		
2010	2,778,084	75.0	66.6	101.8	81.2	57.6	80.4		
2009	3,019,999	76.8	64.2	99.1	82.6	61.2	84.8		
2008	4,368,004	67.2	87.8	152.6	84.6	70.6	97.6		

#### 2012 Reinsurance Recoverables (\$000)

	Paid & Unpaid Losses	Incurred But Not Reported (IBNR) Losses	Unearned Premiums	Other Recoverables *	Total Reinsurance Recoverables
US Affiliates	15,680	33,709	118		49,507
Foreign Affiliates	58,725	602,282	10,702	-14,636	657,072
US Insurers	175,187	595,507	19,003	-2	789,695
Pools/Associations	93,482	29,017	23	-249	122,273
Other Non-Us	67,939	54,376	817	-343	122,788
Total(ex Us Affils)	395,333	1,281,182	30,545	-15,230	1,691,828
Grand Total	411,013	1,314,888	30,662	-15,230	1,741,333

<sup>\*</sup> Includes Commissions less Funds Withheld

#### **Loss Reserves**

<u>Loss Reserves:</u> The group's loss reserve development has been largely unfavorable with deficiencies recorded in nine straight calendar years. Much of the development has been related to older accident years (2002 and prior), including A&E strengthening in 2010, 2011 and 2012. Additionally, the group has been strengthening its workers' compensation and professional (lawyer) liability reserves in recent years.

According to A.M. Best's estimates, Fireman's Fund ranks among the top 15 insurers in the nation with an approximate 3.8% historical market share and is potentially exposed to emerging asbestos and environmental claims. In 2002, the group entered into a reinsurance arrangement for its A&E reserves with its parent, whereby it ceded \$1.3 billion of its carried reserves and received a \$0.9 billion A&E reserve development cover, which the group exhausted in 2008. The group continues to maintain a dedicated environmental claims unit, which monitors its exposures through proactive dispute resolutions and commutation strategies.

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### Loss Reserves (Continued ...)

### Loss and ALAE Reserve Development: Calendar Year (\$000)

Calendar Year	Original Loss Reserves	Developed Reserves Thru 2012	Development to Original (%)	Development to PHS (%)	Development to NPE (%)	Unpaid Reserves @ 12/2012	Unpaid Reserves to Development (%)
2012	7,041,545	7,041,545			205.7	7,041,545	100.0
2011	4,935,001	5,473,437	10.9	18.0	197.7	4,836,389	88.4
2010	4,665,993	5,382,164	15.3	26.2	197.0	4,131,248	76.8
2009	4,623,991	5,474,112	18.4	27.9	167.3	3,592,670	65.6
2008	4,833,727	5,780,091	19.6	33.1	157.5	3,193,674	55.3
2007	4,417,483	5,428,926	22.9	34.9	155.7	2,913,719	53.7

### Loss and ALAE Reserve Development: Accident Year (\$000)

Accident Year	Original Loss Reserves	Developed Reserves Thru 2012	Development to Original (%)	Unpaid Reserves @ 12/2012	Accident Year Loss Ratio	Accident Year Comb. Ratio
2012	2,205,156	2,205,156		2,205,156	87.9	113.8
2011	1,433,096	1,503,429	4.9	705,141	80.5	109.7
2010	1,256,218	1,331,682	6.0	538,578	72.5	105.6
2009	1,390,553	1,428,744	2.7	398,996	67.1	96.8
2008	1,735,891	1,788,138	3.0	279,955	72.5	100.1
2007	1,328,138	1,381,834	4.0	189,101	61.0	91.7

### **Asbestos And Environmental Reserves Analysis**

			Comp	any			Industry Composite			
Year	Net A&E Reserves (\$000)	Reserve Retention (%)	Net Incurred But Not Reported (IBNR) Mix (%)	Survival Ratio (3 Yr)	Comb. Ratio Impact (1 Yr)	Comb. Ratio Impact (3 Yr)	Survival Ratio (3 Yr)	Comb. Ratio Impact (1 Yr)	Comb. Ratio Impact (3 Yr)	
2012	778,338	89.0	97.3	-16.0	3.5	4.7	9.1	0.6	0.6	
2011	508,037	59.9	97.3	120.6	2.9	4.1	9.1	0.5	0.6	
2010	434,424	54.0	96.7	118.3	8.0	3.2	7.2	0.7	0.5	
2009	214,682	33.0	97.3		2.0			0.6		
2008	157,940	25.1	97.8		0.8			0.3		

# Liquidity

The following text is derived from A.M. Best's Credit Report on Fireman's Fund Insurance Companies (AMB# 000034).

<u>Liquidity:</u> The group's balance sheet liquidity measures have trailed the commercial casualty industry composite over the past five years, largely due to a higher growth rate of liabilities as compared to invested assets. Operating cash flows were positive in three of the last five years and helped to support the group's ability to meet current obligations. The group matches asset and liability durations utilizing rigorous cash management techniques. The group maintains a prudent investment

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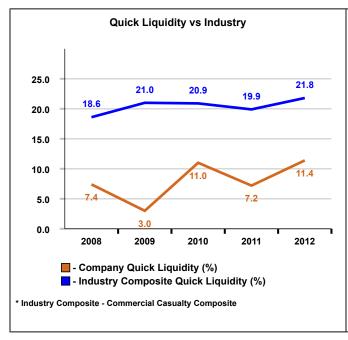


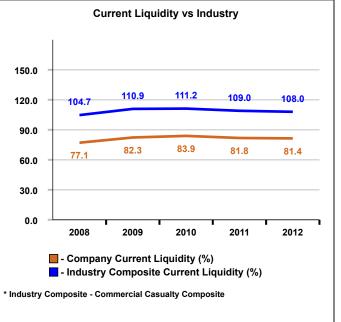
## Liquidity (Continued ...)

philosophy with an emphasis on capital preservation and risk-adjusted yield. Negative cash flows in 2011 and 2012 reflect lower premiums collected (compared to the earlier years of the period) and increased loss payments, partially offset by lower commission payments. Reduced investment income has also had an adverse impact on operating cash flows through the five year period. Favorable net cash flow in 2012 reflects the \$242 million capital contribution made by Allianz during the year.

#### **Liquidity Analysis**

		Comp	oany		Industry Composite				
Year	Quick Liquidity (%)	Current Liquidity (%)	Overall Liquidity (%)	Gross Agents Balances to PHS(%)	Quick Liquidity (%)	Current Liquidity (%)	Overall Liquidity (%)	Gross Agents Balances to PHS (%)	
2012	11.4	81.4	127.4	73.4	21.8	108.0	144.9	10.9	
2011	7.2	81.8	143.5	58.2	19.9	109.0	144.5	10.3	
2010	11.0	83.9	141.6	45.1	20.9	111.2	146.2	9.0	
2009	3.0	82.3	144.6	46.4	21.0	110.9	146.0	9.1	
2008	7.4	77.1	137.3	70.0	18.6	104.7	140.8	11.9	
06/2013	XX	111.0	137.4	19.6	XX	XX	XX	XX	
06/2012	XX	79.5	134.4	77.4	XX	XX	XX	XX	





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# **Liquidity (Continued ...)**

## Cash Flow Analysis (\$000)

			Company			Industry Co	omposite
Year	Underwriting Cash Flow	Operating Cash Flow	Net Cash Flow	Underwriting Cash Flow (%)	Operating Cash Flow (%)	Underwriting Cash Flow (%)	Operating Cash Flow (%)
2012	1,215,298	1,584,946	222,862	153.3	167.8	98.2	110.7
2011	-524,276	-199,534	-141,663	82.6	93.5	96.5	107.6
2010	-236,949	211,736	253,140	92.2	107.0	96.6	108.6
2009	-199,532	649,787	363	94.2	118.6	98.4	109.5
2008	29,654	251,724	-13,629	100.9	107.3	101.2	112.6
5-Yr Total	284,196	2,498,659	321,073				
06/2013	-467,171	-305,545	-247,425	81.0	87.6	XX	XX
06/2012	1,455,779	1,528,728	85,026	-99.9	-99.9	XX	XX

### **Investments**

### **Investment Leverage Analysis (% of PHS)**

			Com	pany			Industry C	Industry Composite	
Year	Class 3-6 Real Estate / Invested Common Investment Affiliated Bonds Mortgages Assets Stock Leverage Investments							Common Stock	
2012	1.6	4.3	2.7	0.5	9.1	41.2	7.1	10.3	
2011	5.2	2.7	1.9	0.4	10.2	34.9	7.4	9.5	
2010	6.0	4.9	1.8	0.4	13.1	37.1	7.2	9.0	
2009	5.6	4.5	3.4	0.4	13.9	42.0	6.0	8.2	
2008	2.0	4.1	7.8	8.0	22.0	45.9	5.4	9.1	

### **Investments - Bond Portfolio**

### 2012 Distribution By Maturity

		Years				
	0-1	1-5	5-10	10-20	20+	Years Average Maturity
Government	0.1	1.2	3.3	0.4		6.9
Government Agencies & Muni.	3.6	9.6	8.4	1.6	0.8	5.7
Industrial & Misc.	10.4	35.9	20.9	1.1	2.6	5.0
Hybrid Securities		0.2		0.1		7.0
Total	14.0	46.9	32.6	3.1	3.3	5.2

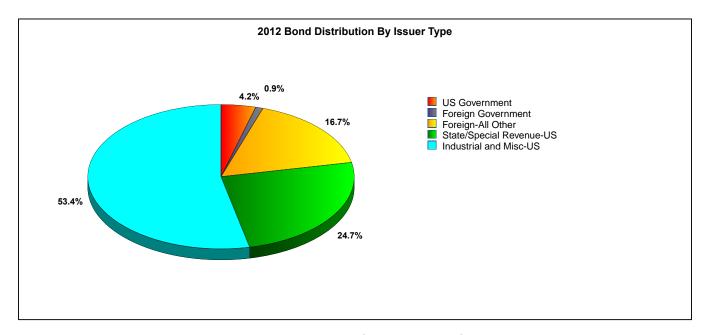
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### Investments - Bond Portfolio (Continued ...)

### **Bond Distribution By Issuer Type**

	2012	2011	2010	2009	2008
Bonds (000)	7,228,393	5,532,547	5,303,234	5,596,641	5,507,352
US Government	4.2	5.0	4.2	6.2	7.6
Foreign Government	0.9	1.2	0.4	0.1	
Foreign-All Other	16.7	17.0	6.7	6.8	5.9
State/Special Revenue-US	24.7	29.5	37.5	43.8	42.6
Industrial and Misc-US	53.4	47.2	51.3	43.1	44.0



#### **Bond Percent Private vs Public**

	2012	2011	2010	2009	2008
Private Issues	12.8	13.2	5.7	6.0	5.3
Public Issues	87.2	86.8	94.3	94.0	94.7

### **Bond Quality Percent**

	2012	2011	2010	2009	2008
Class 1	78.0	79.4	83.1	85.6	86.1
Class 2	21.5	17.8	13.9	11.4	12.9
Class 3	0.3	2.4	2.5	2.6	0.9
Class 4		0.2	0.4	0.3	0.1
Class 5	0.1			0.1	
Class 6	0.1	0.2	0.1		

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## **Investments - Equity Portfolio**

	2012	2011	2010	2009	2008
Total Stocks(000)	1,052,812	1,055,260	1,023,854	1,292,094	1,590,099
Unaffiliated Common	1.2	1.1	1.0	0.9	14.5
Affiliated Common	98.8	98.9	99.0	99.1	82.6
Unaffiliated Preferred					2.9

# **Investments - Mortgage Loans And Real Estate**

	2012	2011	2010	2009	2008
Mortgage Loans and Real Estate (000)	107,876	80,393	135,030	136,945	118,656
Mortgage Loans	100.0	100.0	100.0	100.0	100.0

## **Investments - Other Invested Assets**

	2012	2011	2010	2009	2008
Other Invested Assets(000)	255,363	28,838	155,857	-41,357	77,947
Cash	-20.7	-99.9	-32.0	353.4	-99.9
Short-Term	93.9	37.4	100.7		0.2
Schedule BA Assets	26.3	192.4	31.0	-99.9	286.7
All Other	0.5	27.7	0.4	-3.0	1.2

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# **History**

This company began business in 1864 as the Home Mutual Insurance Company. The name was changed to Home Fire and Marine Insurance Company of California in December 1900 and was changed again on January 4, 1966, to the present form. Operations were suspended in 1906 and resumed early in 1918 with financial aid extended by interests identified with the previous management. The Western National Insurance Company was merged into this company on December 31, 1949.

The status of this company changed on January 4, 1966, when the former Fireman's Fund Insurance Company altered its corporate status to that of a holding company operating as Fireman's Fund Corporation. With this development the Home Fire and Marine Insurance Company of California adopted and preserved the title Fireman's Fund Insurance Company.

Under a reinsurance and reorganization agreement on January 1, 1964, the Home Fire and Marine Insurance Company of California reinsured and assumed all risks and liabilities under all policies and contracts outstanding and in force in the name of the Fireman's Fund. On January 2, 1991, Allianz of America, Inc. ("AZOA") a subsidiary of Allianz SE, Munich, Germany, purchased from The Fund American Companies, Inc. all of the capital stock of Fireman's Fund Insurance Company ("FFIC") and thereby control of all its subsidiary companies. Allianz SE, a European company, operates on a worldwide basis through branch offices, subsidiaries and affiliated companies. As of December 31, 2012, all outstanding shares of FFIC were directly owned by AZOA, a subsidiary of Allianz Europe B.V., a private limited liability company registered in the Netherlands, which in turn is a subsidiary of Allianz SE, a European company.

Paid up capital of \$4,200,000 consists of 280,000 shares of common stock at a par value of \$15 per share. The company has 1,000,000 authorized shares.

# Management

Administration of the Fireman's Fund Companies' affairs will be under the direction of Andrew Torrance, upon appointment as President and Chief Executive Officer. Gary C. Bhojwani assumed the role of Chairman of the Board in 2012.

### **Officers And Directors**

### **Officers**

Chairman of the Board Gary C. Bhojwani

SVP and COO Antonio Derossi

SVP and Chief Information Officer Alexander Bockelmann

SVP and Chief Underwriting Officer David M. Zona

SVP and Chief Risk Officer Douglas E. Franklin

SVP and Chief Marketing Officer Juliene J. Conway

SVP, Secretary and General Counsel Sally B. Narey

SVP, Treasurer and CFO Kevin E. Walker

SVP and Chief Actuary Christian Kortebein

SVP Bruce F. Friedberg

SVP John F. Huddleston, Jr.

SVP Amy L. Keyser

SVP Stanton L. Olson

SVP Bruce D. Peterson

SVP Lee M. Roth

SVP Eric J. Shanks

SVP Kathleen O. Zortman

Vice President and Controller Jeffery F. Johnson

### **Directors**

Gary C. Bhojwani Dale E. Lauer Michael P Sullivan Kevin E. Walker Marna C. Whittington

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### Regulatory

An examination of the financial condition was made as of December 31, 2010, by the insurance department of California. The 2012 annual independent audit of the company was conducted by KPMG, LLP. The annual statement of actuarial opinion is provided by Christian Kortebein, Senior Vice President and Chie Actuary.

#### Reinsurance

The following text is derived from A.M. Best's Credit Report on Fireman's Fund Insurance Companies (AMB# 000034).

The group currently maintains reinsurance catastrophe protection for all losses arising from a single occurrence as follows: 93.6% of \$900 million excess \$300 million and 100% of \$700 million excess of \$1.2 billion. Property and casualty per risk reinsurance coverage is also available for \$185 million excess of \$15 million and \$35 million excess of \$15 million, respectively. The catastrophe, property per risk, and casualty per risk covers provide protection for certified terrorist events.

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# **Balance Sheet (\$000)**

Admitted Assets	12/31/2012	12/31/2011	2012 %	2011 %
Bonds	7,228,393	5,532,547	61.1	55.8
Preferred Stock				
Common Stock	12,884	11,953	0.1	0.1
Cash & Short-Term Invest	187,099	-34,651	1.6	-0.3
Real estate, investment				
Derivatives				
Other Non-Affil Inv Asset	176,139	143,881	1.5	1.4
Investments in Affiliates	1,039,928	1,043,307	8.8	10.5
Real Estate, Offices				
Total Invested Assets	8,644,444	6,697,037	73.0	67.5
Premium Balances	1,955,466	1,891,499	16.5	19.1
Accrued Interest	70,427	50,353	0.6	0.5
Life department				
All Other Assets	1,165,445	1,284,780	9.8	12.9
Total Assets	11,835,783	9,923,669	100.0	100.0
	· I	· 		
Liabilities & Surplus	12/31/2012	12/31/2011	2012 %	2011 %

Liabilities & Surplus	12/31/2012	12/31/2011	2012 %	2011 %
Loss & LAE Reserves	6,972,147	4,877,596	58.9	49.2
Unearned Premiums	1,169,516	954,197	9.9	9.6
Conditional Reserve Funds	21,426	22,616	0.2	0.2
Derivatives				
Life department				
All Other Liabilities	1,150,561	1,083,407	9.7	10.9
Total Liabilities	9,313,650	6,937,816	78.7	69.9
Surplus notes				
Capital & Assigned Surplus	1,722,028	1,561,055	14.5	15.7
Unassigned Surplus	800,105	1,424,799	6.8	14.4
Total Policyholders' Surplus	2,522,133	2,985,854	21.3	30.1
Total Liabilities & Surplus	11,835,783	9,923,669	100.0	100.0

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## Interim Balance Sheet (\$000)

<u> </u>		
Admitted Assets	03/31/2013	06/30/2013
Bonds	7,203,978	7,039,804
Preferred Stock		
Common Stock	1,058,024	1,059,272
Cash & Short-Term Invest	-53,452	-61,326
Other Investments	312,389	396,979
Total Invested Assets	8,520,940	8,434,728
Premium Balances	531,353	613,822
Accrued Interest	73,226	68,484
Reinsurance Funds	92,432	75,754
All Other Assets	1,056,725	1,053,036
Total Assets	10,274,676	10,245,824
Liabilities & Surplus	03/31/2013	06/30/2013

Liabilities & Surplus	03/31/2013	06/30/2013
Loss & LAE Reserves	5,947,387	5,819,011
Unearned Premiums	1,118,878	1,151,135
Conditional Reserve Funds	21,426	21,426
All Other Liabilities	500,602	484,122
Total Liabilities	7,588,293	7,475,694
Capital & Assigned Surp	1,777,803	1,777,803
Unassigned Surplus	908,580	992,327
Total Policyholders' Surplus	2,686,383	2,770,130
Total Liabilities & Surplus	10,274,676	10,245,824

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# **Summary Of 2012 Operations (\$000)**

Statement of Income	12/31/2012	Funds Provided from Operations	12/31/2012
Premiums earned	3,422,837	Premiums collected	3,496,443
Losses incurred	2,940,208	Benefit & loss-related pmts	1,046,527
LAE incurred	590,709		
Undwr expenses incurred	944,532	LAE & undwr expenses paid	1,234,075
Other expenses incurred		Other income / expense	
Dividends to policyholders	-1,786	Dividends to policyholders	542
Net underwriting income	-1,050,826	Underwriting cash flow	1,215,298
		Net transfer	
Net investment income	270,489	Investment income	289,168
Other income/expense	-58,100	Other income/expense	-58,100
Pre-tax operating income	-838,436	Pre-tax cash operations	1,446,366
Realized capital gains	17,934		
Income taxes incurred	-5,670	Income taxes pd (recov)	-138,580
Net income	-814,832	Net oper cash flow	1,584,946

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## **Interim Income Statement (\$000)**

	Period Ended 06/30/2013	Period Ended 06/30/2012	Increase / Decrease
Premiums earned	1,207,583	1,392,595	-185,011
Losses incurred	616,504	829,715	-213,210
LAE incurred	178,625	292,146	-113,521
Undwr expenses incurred	429,055	479,726	-50,671
Other expenses incurred			
Dividends to policyholders	885	-2,308	3,193
Net underwriting income	-17,486	-206,684	189,198
Net investment income	142,126	134,818	7,308
Other income/expense	-9,056	-60,615	51,558
Pre-tax operating income	115,584	-132,480	248,064
Realized capital gains	-2,880	6,240	-9,121
Income taxes incurred	-16,454	10,168	-26,621
Net income	129,158	-136,408	265,565

## Interim Cash Flow (\$000)

	Period Ended 06/30/2013	Period Ended 06/30/2012	Increase / Decrease
Premiums collected	1,996,718	1,228,981	767,737
Benefit & loss-related pmts	1,815,689	-697,083	2,512,772
LAE & undwr expenses paid	647,340	470,442	176,899
Dividends to policyholders	860	-157	1,017
Underwriting cash flow	-467,171	1,455,779	-1,922,951
Net transfer			
Investment income	169,637	134,143	35,493
Other income/expense	-9,056	-60,615	51,558
Pre-tax cash operations	-306,591	1,529,308	-1,835,899
Income taxes pd (recov)	-1,046	580	-1,626
Net oper cash flow	-305,545	1,528,728	-1,834,273

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